Data Appendix

Netherlands

Western Europe

Key Statistics – Global and Regional

	Global	Western Europe
Number of coaches	47,500	17,800
Proportion of active coaches	87%	89%
Total revenue (among active coaches)*1	\$ 1,979 million	\$828 million

Memberships and Certifications/Credentials

	Membership		Certifica Credenti	
	Global	Western Europe	Global	Western Europe
Association for Coaching (AC)	3%	7%	1%	2%
Coaches and Mentors of South Africa (COMENSA)	1%	0%	-	-%
European Mentoring and Coaching Council (EMCC)	4%	13%	2%	5%
International Association for Coaches (IAC)	3%	2%	1%	1%
International Coach Federation (ICF)	64%	60%	33%	32%
Worldwide Association of Business Coaches (WABC)	1%	1%	1%	<1%
Other	20%	20%	21%	19%
Unsure/ Not specified	11%	11%	42%	42%
None of the above	12%	11%	8%	6%

Additional Highlights

	Global	Western Europe
Number of active clients	10	10
<i>Proportion of primary clients</i> (pay for their own coaching)	49%	40%
<i>Proportion of sponsored clients</i> (coaching is paid for by a third party)	51%	60%
Average fee one hour coaching session*1	\$229	277

Notes on the data provided:

*1 Survey respondents provided annual revenue data in a variety of different currencies, depending on the country in which they reside. In order to provide a common reference point, the revenue figures were converted to US dollars based on international exchange rates published by the World Bank. It should be noted that the US dollar revenue figures do not take account of differences between countries in the prices of goods and services. The purchasing power of a dollar revenue figure will be higher in countries or regions where the average price level is lower than in the US. Similarly, the purchasing power of a dollar revenue figure will be lower in countries or regions where the average price level is higher than in the US.

Please note that respondent base sizes for country, regional and global data vary considerably; therefore, please exercise caution when making comparisons between these statistics.

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			Global Total	Western Europe	Netherlands
Q2 Which of the following	I have active clients	Col N%	86.8%	89.1%	96.8%
statements best describes	I do not have active clients at this	Col N%	13.0%	10.8%	3.2%
your current level of coaching	time but still consider myself a				
activity?	coach				
	I am no longer coaching at this	Col N%	.2%	.1%	.0%
	time and do not plan to coach in				
	the future				
	Total	Count	12133	3418	158
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q5 Gender	Female	Col N%	67.5%	63.3%	66.9%
	Male	Col N%	32.5%	36.7%	33.1%
	Total	Count	12091	3406	157
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q6 Age group	25 years and under	Col N%	1.0%		.0%
	26 to 35 years	Col N%	8.2%		2.5%
	36 to 45 years	Col N%	27.4%		27.8%
	46 to 55 years	Col N%	36.6%		46.8%
	56 to 65 years	Col N%	22.8%		19.6%
	Over 65 years	Col N%	3.9%		3.2%
	Total	Count	12111	3414	158
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q7 What is the highest level	Primary level (i.e. completed	Col N%	8.9%		8.3%
of formal education that you	education before university)	0011170	0.570	10.5 /6	0.570
have?	Secondary level (i.e. hold a	Col N%	31.6%	26.3%	23.6%
nave	Bachelor's degree)	00111/0	51.070	20.370	25.070
	Third level (i.e. hold a more	Col N%	59.6%	63.5%	68.2%
	advanced degree such as a			001070	00.270
	Masters or PhD)				
	Total	Count	12111	3412	157
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q8 How long have you been	Less than 1 year	Col N%	10.8%	8.7%	4.4%
coaching?	1 to 2 years	Col N%	19.5%	18.8%	8.2%
	3 to 4 years	Col N%	20.5%		13.9%
	5 to 10 years	Col N%	29.7%		43.7%
	More than 10 years	Col N%	19.5%		29.7%
	Total	Count	12090		158
		Col N%	100.0%	100.0%	100.0%

			Global Total	Western Europe	Netherlands
Q9 Please complete the	an industry	Col N%	4.9%	1.9%	.0%
following statement: "I view	a profession	Col N%	68.9%	66.4%	88.5%
coaching as"	a skill-set	Col N%	26.2%	31.7%	11.5%
-	Total	Count	12109	3409	157
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q12 In addition to coaching,	Consulting	Col N%	62.5%	60.6%	52.5%
which of the following	Counselling	Col N%	16.8%	18.1%	27.8%
services, if any do/did you	Facilitating	Col N%	50.2%	44.3%	34.8%
offer in your professional	Mentoring	Col N%	33.8%	31.3%	25.9%
practice	Teaching	Col N%	29.1%	25.6%	23.4%
	Training	Col N%	60.1%	64.0%	67.7%
	Other (please specify)	Col N%	18.3%	19.5%	29.1%
	None of the above	Col N%	6.3%		7.0%
	Total	Count	12079	3403	15
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q13 To what extent do you	Strongly disagree	Col N%	2.3%	2.0%	3.2%
agree or disagree that the	Somewhat disagree	Col N%	8.2%	7.4%	6.3%
people and organizations who	Neither agree nor disagree	Col N%	13.9%	13.8%	15.2%
eceive coaching expect their	Somewhat agree	Col N%	40.6%	42.8%	42.4%
coaches to be	Strongly agree	Col N%	35.0%	34.1%	32.9%
certified/credentialed?	Total	Count	12104	3413	15
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
	Internal	Col N%	13.8%	10.0%	15.2%
215 Are you an internal or		00111/0			84.8%
-		Col N%	86.2%	90.0%	
	External	Col N%	86.2% 12048	90.0% 3403	84.8%
Q15 Are you an internal or external coach?		Col N% Count Col N%	86.2% 12048 100.0%	3403	

			Global Total	Western Europe	Netherlands
Q16 Which of the following	Attention Deficit Disorder	Col N%	.8%	.2%	.0%
coaching areas you do you	Business/Organizations	Col N%	15.3%	21.3%	17.7%
regard as your main area of	Career	Col N%	7.5%	9.3%	11.4%
coaching?	Children/Teens/College Students	Col N%	1.4%	1.1%	1.9%
-	Coaching other coaches	Col N%	1.4%	1.3%	.6%
	Creativity	Col N%	.7%	.7%	.6%
	Executive	Col N%	15.2%	17.2%	11.4%
	Health and Fitness	Col N%	2.1%		1.3%
	Internal	Col N%	1.2%		.6%
	Leadership	Col N%	22.8%		24.1%
	Life Vision and Enhancement	Col N%	12.9%		14.6%
	Political	Col N%	.1%		.0%
	Relationships (Singles, Couples, Families etc)	Col N%	2.1%	1.5%	1.3%
	Retirement	Col N%	.2%	.1%	.0%
	Small Business	Col N%	4.4%	4.1%	3.2%
	Spirituality	Col N%	1.7%	.5%	.6%
	Other (please specify)	Col N%	7.0%	6.0%	7.6%
	No specialty	Col N%	3.2%	3.4%	3.2%
	Total	Count	12115	3415	158
		Col N%	100.0%	100.0%	100.0%
Q18 Which of the following do	Work life belance		Global Total	Western Europe	Netherlands
Q18 Which of the following do	Work-life balance	Col N%	24.8%	22.3%	32.3%
you consider to be the main	Self-esteem/confidence	Col N%	27.8%	35.1%	32.3%
areas of concern addressed in	Personal growth	Col N%	37.8%	38.8%	64.6%
your coaching engagements?	Career advancement	Col N%	15.6%	15.1%	14.6%
	Health/wellness	Col N%	6.3%	5.1%	5.1%
	Interpersonal relationships	Col N%	32.2%	34.8%	27.8%
	Communication skills	Col N%	26.2%		25.9%
	Job/career change	Col N%	16.5%		20.9%
	Business management	Col N%	14.4%		9.5%
	Strategic thinking/planning	Col N%	23.3%		12.0%
	Staff/team effectiveness	Col N%	25.9%		19.0%
	Meeting educational objectives	Col N%	1.9%		1.3%
	Corporate/organizational culture	Col N%	15.4%		12.0%
	Financial management	Col N%	1.5%		.0%
	Other (please specify)	Col N%	6.4%		6.3%
	Total	Count	12104		158
		Col N%	100.0%	100.0%	100.0%
					N. 4
Q23 What is the average	3 months or less	Col N%	Global Total 17.9%	Western Europe	Netherlands 18.7%
length of a typical coaching	4 to 6 months	Col N%	47.5%		55.3%
a ,,					
engagement?	7 to 12 months	Col N%	26.3% 8.3%		24.0% 2.0%
	More than 12 months Total	Col N% Count	8.3% 10414		2.0%
		COUDT	10414		150
	lotal	Col N%	100.0%		100.0%

			Global Total	Western Europe	Netherlands
Q24 What proportion of your	female	Mean	53.92	50.85	51.67
active clients are:		Mean	46.08	49.15	48.33
	male	Valid N	10199	2945	147
		Valid H	10133	2343	147
			Global Total	Western Europe	Netherlands
Q25 What proportion of your	25 years and under	Mean	4.46	3.81	4.03
active clients are:	26 to 35 years	Mean	20.75	19.90	22.83
	36 to 45 years	Mean	39.89	44.57	37.37
	46 to 55 years	Mean	27.96		29.35
	56 to 65 years	Mean	6.44		6.30
	Over 65 years	Mean	.50	.16	.12
		Valid N	9826	2842	144
			Global Total	Western Europe	Netherlands
Q27 What is the main method		Col N%	26.9%		4.7%
you use to coach active	Face-to-face	Col N%	66.5%		87.9%
clients?	Voice over Internet/audio-video platform	Col N%	4.6%	4.0%	4.0%
	Email / instant messaging	Col N%	.3%		.0%
	Other (please specify)	Col N%	1.8%		3.4%
	None of the above	Col N%	.0%		.0%
	Total	Count Col N%	10196 100.0%		149 100.0%
		0011170	100.076	100.078	100.07
			Global Total	Western Europe	Netherlands
Q31 1 Over the past 12	Decreased	Col N%	16.0%	16.3%	22.1%
months, how has the Number	No change	Col N%	25.4%	27.8%	30.0%
of clients changed when	Increased	Col N%	58.6%		47.9%
compared to the previous 12	Total	Count	9862	2885	140
months?		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q31 2 Over the past 12	Decreased	Col N%	6.0%		5.0%
months, how has the Average	÷	Col N%	57.3%		72.3%
fee for a 1 hour coaching	Increased	Col N%	36.7%	30.6%	22.7%
session changed when	Total	Count	9819		14
compared to the previous 12 months?		Col N%	100.0%	100.0%	100.0%
004.0 Question (10	Desmond	0-110/	Global Total	Western Europe	Netherlands
Q31 3 Over the past 12	Decreased	Col N%	13.9%		20.6%
months, how has the Number		Col N%	37.6%		45.4%
of coaching sessions	Increased Total	Col N% Count	48.5% 9843	45.3% 2878	34.0% 141
changed when compared to the previous 12 months?	IUIAI	Count Col N%	9843 100.0%		140.0%
the previous 12 months?			100.0%	100.0%	100.0%

			Global Total	Western Europe	Netherlands
Q31 4 Over the past 12	Decreased	Col N%	15.5%	17.1%	23.4%
months, how has the Annual	No change	Col N%	29.1%	31.5%	36.9%
revenue / income changed	Increased	Col N%	55.5%	51.4%	39.7%
when compared to the	Total	Count	9926	2907	141
previous 12 months?		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q33 1 Over the next 12	Decrease	Col N%	4.3%	5.5%	7.2%
months, how do you expect	No change	Col N%	19.3%	23.7%	33.3%
the Number of clients to	Increase	Col N%	76.4%	70.9%	59.4%
change?	Total	Count	9828	2872	138
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q33 2 Over the next 12	Decrease	Col N%	2.2%	3.6%	2.9%
months, how do you expect	No change	Col N%	55.8%	61.6%	67.9%
the Average fee for a 1 hour	Increase	Col N%	41.9%	34.8%	29.2%
coaching session to	Total	Count	9786	2863	137
change?		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q33 3 Over the next 12	Decrease	Col N%	4.5%	5.8%	7.2%
months, how do you expect	No change			37.3%	
		Col N%	33.2%	37.3%	52.2%
the Number of coaching	Increase	Col N% Col N%	33.2% 62.4%	57.0%	
	0				40.6%
the Number of coaching	Increase	Col N%	62.4%	57.0%	52.2% 40.6% 138 100.0%
the Number of coaching	Increase	Col N% Count	62.4% 9814	57.0% 2867	40.6% 138
the Number of coaching	Increase	Col N% Count	62.4% 9814 100.0%	57.0% 2867 100.0%	40.6% 138 100.0%
the Number of coaching sessions to change? Q33 4 Over the next 12	Increase Total Decrease	Col N% Count Col N% Col N%	62.4% 9814 100.0% Global Total 4.2%	57.0% 2867 100.0% Western Europe 6.0%	40.6% 138 100.0% Netherlands 8.0%
the Number of coaching sessions to change?	Increase Total Decrease No change	Col N% Count Col N%	62.4% 9814 100.0% Global Total 4.2% 19.7%	57.0% 2867 100.0% Western Europe 6.0% 24.7%	40.6% 138 100.0% Netherlands 8.0% 31.2%
the Number of coaching sessions to change? Q33 4 Over the next 12 months, how do you expect the Annual revenue / income	Increase Total Decrease No change	Col N% Count Col N% Col N% Col N%	62.4% 9814 100.0% Global Total 4.2%	57.0% 2867 100.0% Western Europe 6.0%	40.6% 138 100.0%
the Number of coaching sessions to change? Q33 4 Over the next 12 months, how do you expect	Increase Total Decrease No change Increase	Col N% Count Col N% Col N% Col N% Col N%	62.4% 9814 100.0% Global Total 4.2% 19.7% 76.1%	57.0% 2867 100.0% Western Europe 6.0% 24.7% 69.3%	40.6% 138 100.0% Netherlands 8.0% 31.2% 60.9%
the Number of coaching sessions to change? Q33 4 Over the next 12 months, how do you expect the Annual revenue / income	Increase Total Decrease No change Increase	Col N% Count Col N% Col N% Col N% Col N% Col N%	62.4% 9814 100.0% Global Total 4.2% 19.7% 76.1% 9883	57.0% 2867 100.0% Western Europe 6.0% 24.7% 69.3% 2891	40.6% 138 100.0% Netherlands 8.0% 31.2% 60.9% 138
the Number of coaching sessions to change? Q33 4 Over the next 12 months, how do you expect the Annual revenue / income	Increase Total Decrease No change Increase	Col N% Count Col N% Col N% Col N% Col N% Col N%	62.4% 9814 100.0% Global Total 4.2% 19.7% 76.1% 9883 100.0%	57.0% 2867 100.0% Western Europe 6.0% 24.7% 69.3% 2891 100.0%	40.6% 138 100.0% Netherlands 8.0% 31.2% 60.9% 138 100.0% Netherlands
the Number of coaching sessions to change? Q33 4 Over the next 12 months, how do you expect the Annual revenue / income to change?	Increase Total Decrease No change Increase Total	Col N% Count Col N% Col N% Col N% Col N% Count Col N%	62.4% 9814 100.0% Global Total 4.2% 19.7% 76.1% 9883 100.0% Global Total	57.0% 2867 100.0% Western Europe 6.0% 24.7% 69.3% 2891 100.0% Western Europe	40.6% 138 100.0% Netherlands 8.0% 31.2% 60.9% 138 100.0% Netherlands 55.6%
the Number of coaching sessions to change? Q33 4 Over the next 12 months, how do you expect the Annual revenue / income to change? Q36 Do you believe that	Increase Total Decrease No change Increase Total Yes	Col N% Count Col N% Col N% Col N% Count Col N% Col N%	62.4% 9814 100.0% Global Total 4.2% 19.7% 76.1% 9883 100.0% Global Total 53.3%	57.0% 2867 100.0% Western Europe 6.0% 24.7% 69.3% 2891 100.0% Western Europe 62.4%	40.6% 138 100.0% Netherlands 8.0% 31.2% 60.9% 138 100.0% Netherlands 55.6% 14.8%
the Number of coaching sessions to change? Q33 4 Over the next 12 months, how do you expect the Annual revenue / income to change? Q36 Do you believe that coaching should become	Increase Total Decrease No change Increase Total Yes No	Col N% Count Col N% Col N% Col N% Count Col N% Col N% Col N% Col N%	62.4% 9814 100.0% Global Total 4.2% 19.7% 76.1% 9883 100.0% Global Total 53.3% 22.5%	57.0% 2867 100.0% Western Europe 6.0% 24.7% 69.3% 2891 100.0% Western Europe 62.4% 15.9%	40.6% 138 100.0% Netherlands 8.0% 31.2% 60.9% 138 100.0%

			Global Total	Western Europe	Netherlands
Q37 Who do you believe	Government entities	Col N%	9.7%	13.7%	11.6%
would be best placed to regulate the coaching	Professional coaching associations	Col N%	84.0%	81.2%	81.0%
industry?	Individual coach practitioners	Col N%	6.3%	5.2%	7.4%
	Total	Count	8732	2687	121
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q39 What do you believe to be the biggest obstacle for	Coaches under-pricing their services	Col N%	4.8%	5.5%	7.7%
coaching over the next 12	Coaching market saturation	Col N%	9.4%	11.8%	17.6%
months?	Over regulation of coaching	Col N%	3.0%	2.9%	4.2%
	Increased demand for services that compete with coaching	Col N%	3.1%	2.8%	2.8%
	Marketplace confusion about the benefits of coaching	Col N%	29.8%	27.0%	16.2%
	Untrained individuals who call themselves coaches	Col N%	42.8%	42.9%	40.1%
	Other (please specify)	Col N%	7.1%	7.0%	11.3%
	Total	Count	11280		142
		Col N%	100.0%	100.0%	100.0%
			Global Total	Western Europe	Netherlands
Q40 What do you believe to	Positive portraval of coaching in	Col N%	8.4%		4.2%
be the biggest opportunity	the media		0.4 /0	0.3 /0	4.2 /0
for coaching over the next 12 months?	Improved general perception of coaching	Col N%	13.8%	14.2%	10.6%
monulo.	Increased demand for coaching	Col N%	11.4%	10.0%	12.0%
	Increased awareness of the benefits of coaching	Col N%	36.3%	39.0%	43.0%
	Credible data on the Return on Investment (ROI)/ Return on Expectations (ROE) from coaching	Col N%	27.7%	25.9%	24.6%
	Other (please specify)	Col N%	2.4%		5.6%
	Total	Count	11300		142
		Col N%	100.0%	100.0%	100.0%